Errata for Quantitative Models for Performance Evaluation and Benchmarking: Data Envelopment Analysis with Spreadsheets and DEA Excel Solver

| Page | Correction |
| :---: | :---: |
| 7 | The LP below model (1.4) should be (the right-hand-side) <br> Max $s_{1}^{-}+s_{2}^{-}+s_{1}^{+}$ <br> Subject to $\left\lvert\, \begin{aligned} & 1 \lambda_{1}+2 \lambda_{2}+4 \lambda_{3}+6 \lambda_{4}+4 \lambda_{5}+s_{1}^{-}=6 \theta^{*}=6 \\ & 5 \lambda_{1}+2 \lambda_{2}+1 \lambda_{3}+1 \lambda_{4}+4 \lambda_{5}+s_{2}^{-}=\theta^{*}=1 \\ & 2 \lambda_{1}+2 \lambda_{2}+2 \lambda_{3}+2 \lambda_{4}+2 \lambda_{5}-s_{1}^{+}=2 \\ & \lambda_{1}+\lambda_{2}+\lambda_{3}+\lambda_{4}+\lambda_{5}=1 \\ & \lambda_{1}, \lambda_{2}, \lambda_{3}, \lambda_{4}, \lambda_{5}, s_{1}^{-}, s_{2}^{-}, s_{1}^{+} \geq 0 \end{aligned}\right.$ |
| 9 | Formula (1.6) The objective of (1.6) should be $\max \phi+\varepsilon\left(\sum_{i=1}^{m} s_{i}^{-}+\sum_{r=1}^{s} s_{r}^{+}\right)$ |
| 13 | Table 1.2 <br> The objective of "Output-Oriented" model should be $\max \phi+\varepsilon\left(\sum_{i=1}^{m} s_{i}^{-}+\sum_{r=1}^{s} s_{r}^{+}\right)$ |
| 6 \& 92 | Figure 1.2 \& Figure 4.1 <br> The title for horizontal axis (x1) should be Total supply chain cost (\$100) <br> The title for vertical axis (x2) should be Supply chain response time (days) |
| 94 | Table 4.2 <br> The objective of "Output-Oriented" model should be $\max \left(\frac{\sum_{r=1}^{s} B_{r} \phi_{r}}{\sum_{r=1}^{s} B_{r}}+\varepsilon \sum_{r=1}^{s} s_{r}^{+}\right)$ |
| 15 | line5, "Cell D22=\$F\$19*INDEX (C2:C16, E18, 1)" should read "Cell D22=\$F\$19*INDEX (D2:D16, E18, 1)" |
| 25 | in figure1.23 Second-stage Slack Spreadsheet Model, cell C20 to C24" $\leq$, $\leq$, $\leq, \geq, \geq$ "should be "=,=,=,=,=," As a results, the inequalities in Constraints in the Solver parameters (figure 1.24) should be "=". |
| 26 | line9, "Cell D22=INDEX(J2:J16,E18,1)* INDEX(C2:C16,E18,1)" should read "Cell D22=INDEX(J2:J16,E18,1)* INDEX(D2:D16,E18,1)." |
| 35 | line3, "INDEX (OutputProduced, A2, 0) returns the first outputs across all DMUS" should read "INDEX (OutputProduced, A2, 0) returns all outputs of DMU1" |
| 36 | line9, "cell C20 (efficiency)" should read "cell C21" |
| 37 | Figure 1.38, "Dim NDMUs As Integer, NInputs As Integer, NOutput As Integer" should read "Dim NDMUs As Integer, NInputs As Integer, NOutputs As Integer" |

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| 42 | line3, "Cell D22=INDEX (C2:C16, E18, 1)" should read "Cell <br> D22=INDEX (D2:D16, E18, 1)" |
| :--- | :--- |
| 48 | line 10, "Cell D22=INDEX (C2:C16, E18, 1)" should read "Cell <br> D22=INDEX (D2:D16, E18, 1)" |
| 49 | figures 2.1 and 2.2, The "Efficiency Scores (Cells J2:J16)" of the two <br> figures should be the same. |
| 68 | line 7, "columns K and L" should read "columns J and K"" |
| 69 | line3, "Theorem 3.7" should read "Theorem 3.6" |
| 86 | line4, "C9:C11" should read "D9:D11" |
| 87 | Lines 3, 4, 5, "Cell C9", "Cell C10", and "Cell C11" should read "Cell D9", <br> "Cell D10", and "Cell D11"" |
| 101 | Line 14, "W = $\left\{w \mid w \in R^{s}, w_{r} \geq 0\right.$ and $\left.\sum_{r=1}^{s} w_{r}\right\} "$ should read <br> " $W=\left\{w \mid w \in R^{s}, w_{r} \geq 0\right.$ and $\left.\sum_{r=1}^{s} w_{r}=1\right\} "$ |

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